

45 - 2

TABLE OF CONTENT

| | | PAGE |
|------|--|-------------|
| I. | SUMMARY | 45-3 |
| II. | PRODUCT DESCRIPTION & APPLICATION | 45-3 |
| III. | MARKET STUDY AND PLANT CAPACITY | 45-3 |
| | A. MARKET STUDY | 45-3 |
| | B. PLANT CAPACITY & PRODUCTION PROGRAMME | 45-7 |
| IV. | RAW MATERIALS AND INPUTS | 45-7 |
| | A. RAW MATERIALS | 45-7 |
| | B. UTILITIES | 45-8 |
| V. | TECHNOLOGY & ENGINEERING | 45-9 |
| | A. TECHNOLOGY | 45-9 |
| | B. ENGINEERING | 45-10 |
| VI. | MANPOWER & TRAINING REQUIREMENT | 45-11 |
| | A. MANPOWER REQUIREMENT | 45-11 |
| | B. TRAINING REQUIREMENT | 45-11 |
| VII. | FINANCIAL ANLYSIS | 45-12 |
| | A. TOTAL INITIAL INVESTMENT COST | 45-12 |
| | B. PRODUCTION COST | 45-13 |
| | C. FINANCIAL EVALUATION | 45-13 |
| | D. ECONOMIC BENEFITS | 45-14 |

I. SUMMARY

This profile envisages the establishment of a plant for the production of Alcoholic Liquor with a capacity of 50,000 liters per annum.

At country and regional level the present demand for the proposed product is estimated at 5 million and 42,412 liters per annum respectively. The demand at national level is expected to reach at 6.7 million litters by the year 2010. By the year 2010 demand for the product in BGRS is forecasted to reach at about 56.83 thousand liters.

The plant will create employment opportunities for 15 persons.

The total investment requirement is estimated at Birr 2.8 million, out of which Birr 2 million is required for plant and machinery.

The project is financially viable with an internal rate of return (IRR) of 13.65% and a net present value (NPV) of Birr 0.84 million, discounted at 8.5%.

II. PRODUCT DESCRIPTION AND APPLICATION

Alcoholic liquor includes any alcoholic beverages made through the process of distillation, as compared with processes of brewing and fermentation used to produce wine and beer. Alcoholic liquors are the strongest of alcoholic beverages. They are obtained by mixing or redistilling neutral spirits, brandy, gin or other distilled spirit with or over fruits, flowers, plants, pure juices or other natural flavouring materials, or with extracts derived from infusions, percolations, or maceration of such materials.

III. MARKET STUDY AND PLANT CAPACITY

A. MARKET STUDY

1. Past Supply And Present Demand

The source of alcohol and liquor consumption in Ethiopia is both local production and import. The National Alcohol and Liquor Factory - a state-owned enterprise- is the largest domestic producer having a production capacity of 4.5 million liters per annum. Although there are a number of small private factories too, according to an assessment made by National Alcohol and Liquor Factory, their combined production is about 30% of the state-owned enterprise, which means about 1.5 million liters. Presently, none of these enterprises is involved in export sales.

The aggregate production capacity for alcohol and liquor production in the country is thus at present, about 6 million liters. Table 3.1 shows the actual annual production of alcohol and liquor (public and private combined) during a ten years period.

Table 3.1

ALCOHOL AND LIQUOR PRODUCTION (1991/92 - 2001/2002)

| Year | Production (Tonnes) |
|-----------|----------------------------|
| 1992/93 | 3,677,800 |
| 1993/94 | 6,133,300 |
| 1994/95 | 3,137,400 |
| 1995/96 | 3,590,100 |
| 1996/97 | 4,600,100 |
| 1997/98 | 4,395,100 |
| 1998/99 | 4,778,600 |
| 1999/2000 | 4,412,700 |
| 2000/2001 | 5,076,400 |
| 2001/2002 | 5,397,000 |

Source : Central Statistical Authority(CSA), Survey of the Manufacturing and Electricity Industries, Annual Issues.

It is worth noting that the overall production capacity of existing factories (6 million liters) is currently exceeding the actual annual production in the country (4 to 5 million liters).

Apart from domestic production, different types and brands of alcoholic beverages are imported to the country through legal and illegal means. The major imported alcoholic drinks include: Whisky, Gin, Champaign, Wine, Vermouth, Rum, Vodka and Beer. Table 3.2 shows the type and volume of alcoholic beverages legally imported to the country during the period 1997 - 2003.

<u>Table 3. 2</u> <u>VOLUME OF IMPORTED ALCOHOL AND LIQUORS (LITER)</u>

| Year | Whisky | Gin | Vermouth | Rum | Vodka | Other | Ethyl | Methyl | TOTAL |
|------|--------|-------|----------|------|-------|---------|---------|---------|---------|
| | | | | | | Spirit. | Alcohol | Alcohol | |
| | | | | | | Bev. | | | |
| 1997 | 401037 | 32954 | 82222 | 8315 | - | 174558 | 19 | 328 | 699433 |
| 1998 | 368523 | 41586 | 5641 | 4020 | 1100 | 90952 | 717 | 25781 | 538320 |
| 1999 | 214129 | 51983 | 2517 | 407 | 32391 | 56893 | 15 | 2423 | 360758 |
| 2000 | 235588 | 47426 | 5713 | 580 | 25700 | 11682 | 172 | - | 326861 |
| 2001 | 569637 | 99420 | 6176 | 852 | 80120 | 258990 | 141 | 213 | 1015549 |
| 2002 | 460102 | 27960 | 463 | 3470 | 78307 | 50440 | 362 | 4371 | 625475 |
| 2003 | 303279 | 21073 | 12567 | 1561 | 139 | 26601 | 1557 | - | 366777 |

Source: Customs Authority, External Trade Statistics, Annual Issues.

One can observe from the table that apart from year 2001 when significant increase in total imports was registered (1,015,549 liter), the data is not characterized by a growth trend. Excluding the figure representing 2001's import, average import of alcohol and liquors is about 500,000 liters per annum. When specific items are considered, whisky accounts for the largest imported volume.

It is also worth noting that imports mainly concern alcohols not available on the local market such as Whisky and Vermouth. The importance of international brands, especially for Whisky, is of particular importance.

The range of alcohol and liquor products of National Alcohol and Liquor Factory, and annual sales volumes during the past three years are shown in Table 3.3. The average total sales volume in this period was about 3.5 million liters. Gin and Ouzo account for the largest share of sales - about 40% each.

<u>Table 3.3</u>

NATIONAL ALCOHOL AND LIQUOR FACTORY - DOMESTIC SALES OF

SPIRITUOUS BEVERAGES (LITERS)

| Sr. | Product | 2001/2002 | 2001/2002 | 2002/2003 |
|-----|-------------------|-----------|-----------|-----------|
| No. | | | | |
| 1 | Gin | 1,233,000 | 1,280,808 | 1,415,231 |
| 2 | Ouzo | 1,327,842 | 1,329,558 | 1,325,693 |
| 3 | Double Ouzo | 9,907 | 54,452 | 74,432 |
| 4 | Brandy | 16,121 | 16,887 | 18,469 |
| 5 | Ferenit | 39,817 | 34,459 | 44,439 |
| 6 | Bitter | 15,925 | 15,327 | 9,327 |
| 7 | Cognac | 1,417 | 4,948 | 7,763 |
| 8 | Coffee Araki | 807 | 580 | 787 |
| 9 | Orange Araki | 1,537 | 1,429 | 1,894 |
| 10 | Aperitif | 33,232 | 44,002 | 59,143 |
| 11 | Pure Alcohol | 538,417 | 535,159 | 160,640 |
| 12 | Denatured Alcohol | 240,823 | 276,224 | 228,264 |
| | TOTAL | 3,458,845 | 3,593,833 | 3,346,082 |

Source: National Alcohol and Liquor Factory.

The data on Table 3.3 above covers only the official sales of National Alcohol and Liquor Factory. As mentioned before, taking into account small private producers (accounting for about 30% of production), it is possible to estimate the total Ethiopian Alcohol and Liquor market to be about 5 million litres per annum. Taking the current population of Ethiopia, the per capita consumption is estimated at 0.0714 litres per annum.

Taking the estimated per capita consumption of the country, the current demand for alcoholic liquor in BGRS is estimated at 42,412 litres.

2. Projected Demand

Alcohol and Liquor consumption is bound to grow as population grows and urbanization intensifies. During the ten years period (1992/93 - 2001/2002) covered by the data set in Table 3.1, the average annual growth rate of production was about 5%. Assuming this rate of growth will be maintained in the future, consumption of alcohol and liquor is projected to range from 5,000,000 liters in year 2004 to about 10 million liters by the year 2018.

Table 3.4
PROJECTED DEMAND FOR ALCOHOL AND LIQUOR

| Year | Total Projected Demand (Million liters) | Projected Demand For BGRS (Thousand liters) |
|------|--|---|
| 2004 | 5 | 42.41 |
| 2005 | 5.25 | 44.53 |
| 2006 | 5.51 | 46.76 |
| 2007 | 5.78 | 49.09 |
| 2008 | 6.1 | 51.55 |
| 2009 | 6.4 | 54.13 |
| 2010 | 6.7 | 56.83 |
| 2011 | 7.03 | 59.68 |
| 2012 | 7.4 | 62.66 |
| 2013 | 7.75 | 65.79 |
| 2014 | 8.1 | 69.08 |
| 2015 | 8.5 | 72.54 |
| 2016 | 9.0 | 76.16 |
| 2017 | 9.4 | 79.97 |
| 2018 | 9.9 | 83.97 |

3. Pricing and Distribution

The factory-gate prices of Alcohol and Liquor products are shown in Table 3.5. The highest priced item is Double Ouzo Birr 17.25, and the least, denatured alcohol Birr 8.00. The factory-gate price for the envisaged product is recommended to be Birr 15 per liter each.

Table 3.5
CURRENT FACTORY-GATE PRICE OF ALCOHOLIC BEVERAGE

| Sr. | Alcoholic Beverage | Factory Gate Price | Bottle Capacity |
|-----|--------------------|--------------------|------------------------|
| No. | | (Birr/bottle) | (ML) |
| 1 | Gin | 15.75 | 890 |
| 2 | Ouzo | 15.75 | 890 |
| 3 | Double Ouzo | 17.25 | 890 |
| 4 | Brandy | 14.00 | 890 |
| 5 | Ferenit | 15.75 | 890 |
| 6 | Bitter | 10.50 | 890 |
| 7 | Cognac | 15.75 | 890 |
| 8 | Coffee Araki | 13.25 | 750 |
| 9 | Orange Araki | 12.50 | 750 |
| 10 | Aperitif | 15.75 | 890 |
| 11 | Pure Alcohol | 15.05 | 1000 |
| 12 | Denatured Alcohol | 8.00 | 1000 |

Source: National Alcohol and Liquor Factory.

B. PLANT CAPACITY AND PRODUCTION PROGRAMME

1. Plant Capacity

Based on the market study, the plant is proposed to have a capacity of 50,000 lt of alcoholic liquor working 300 days of 8 hours each per year.

2. Production Programme

The plant starts at 80% of its full capacity due to the problem in market penetration and skill development reaching 100% is the third year by 10% progressive growth.

IV. MATERIALS AND INPUTS

A. RAW MATERIALS

There are a number of raw materials that are of commercial significance and that can be utilized in the fermentation and potable alcohol industries. They may be fruits like grapes, apples and the like or they may be grains including corn, rye, wheat, barley and rice. On the other hand, they could also be industrial by-products like molasses.

Abundance, low cost, year round availability and high proportion of carbohydrates (fermentable sugars) altogether, set molasses and corn in good stead in Ethiopia as against grains in the production of high alcoholic content liquors.

The direct raw materials required for the production of alcoholic liquor are cane molasses or corn, sulfuric acid, biammonium phosphate, dry instant yeast, various flavouring agents (essence) and water.

Auxiliary materials used in the alcoholic liquor industry are bottles crowns, labels & glue.

Table 4.1 shows detailed raw material requirements and their cost at full capacity running of the envisaged plant. The total cost of raw material is estimated to be Birr 84,485.625.

Table 4.1
ANNUAL RAW MATERIALS AND INPUTS REQUIREMENT AND COST

| Sr. | Item | Qty | Cost (Birr) | | |
|-----|--------------------------|--------|-------------|-----------|-----------|
| No. | | | FC | LC | TC |
| 1 | Corn (quintals) | 500 | - | 25,000 | 25,000 |
| 2 | Sulfuric acid (kg) | 500 | - | 2350 | 2350 |
| 3 | Ammonium bisulphate (kg) | 300 | 4,800 | - | 4800 |
| 4 | Dry instant yeast (kg) | 9.25 | 60.125 | - | 60.125 |
| 5 | Essence (lt) | 110.65 | 22,130 | - | 22,130 |
| 6 | Bottles (5% loss) (pcs) | 3350 | - | 10.050 | 10,050 |
| 7 | Label (pcs) | 66670 | - | 2,000 | 2,000 |
| 8 | Crown (metal closure) | 66670 | - | 16,667.50 | 16,667.50 |
| 9 | Glue (kg) | 133.34 | _ | 1428 | 1428 |
| | Grand Total | | 26,990 | 57,495 | 84,485 |

B. UTILITIES

Utilities required the production of alcoholic liquor include electricity, fuel oil, process and cooling water and compressed air. The annual requirement of such utilities and their respective cost is depicted on Table 4.2. The total cost of utilities is estimated at Birr 47,977.80.

Table 4.2
UTILITIES REQUIREMENT AND COST

| Sr. | Description | Unit of | Qty. | Unit Cost | Total Cost |
|-----|--------------------|---------|--------|------------------|-------------------|
| No. | | Measure | | (Birr) | (Birr) |
| 1. | Electricity | kWh | 4,700 | 0.474 | 2,227.80 |
| 2. | Water | m^3 | 300 | 2.50 | 750.00 |
| 3. | Fuel Oil | lt | 15,000 | 3.00 | 45,00.00 |
| | Grand Total | | | | 47,977.80 |

V. TECHNOLOGY AND ENGINEERING

A. TECHNOLOGY

1. Production Process

Any material rich in carbohydrate is a potential source of ethyl alcohol, which for industrial purposes, is obtained by the fermentation of materials containing sugar (molasses), or substance convertible into sugar, such as the starches. For the envisaged plant corn is selected since it is available in the region.

Milling of the cleaned corn breaks the outer cellulose protective wall around the kernel and exposes the starch to the cooking and conversion processes. Distillers require an even coarse meal without flour. Then, mashing process follows.

The mashing process consists of cooking, i.e, gelatinization of starch and conversion (saccharification), i.e, changing starch to grain sugar (maltose). Cooking can be carried out at atmospheric pressure in a batch system. After cooling conversion is accomplished in the cooking vessel by the addition of barley malt meal to the cooked grain.

In the fermentation tank, the grain sugars (largely maltose), produced by the action of malt enzymes (amylases) on gelatinized starch are converted nearly into equal parts of ethyl alcohol and Co₂. This is accomplished by zymase, which is produced by yeast. Yeast multiply by budding, and a new cell is produced about every 70 minutes. Although yeasts of several genera are capable of some degree of fermentation *saccharomyces cerevisiae* is almost exclusively used by the distilling industries. Fermentation of grain mashes is initiated by the inoculation of the set mash with 2.3 vol% of ripe yeast prepared separately and followed by three distinict phases. The degree of conversion, agitation of the mash, and temperature directly affect the fermentation rate.

The fermented mash is distilled to separate, select and concentrate the alcoholic products. Alcoholic liquor is produced by blending the distilled and condensed vapour (ethyl alcohol) with the required ingredients like essence, sugar, aging agents and stimulants. This simple blending operation is followed by filtration to avoid any suspended impurities. Then, packing and marketing follows.

2. Source Of Technology

The following supplier of machinery and equipment can be contacted to acquire the necessary technology for the production of alcoholic liquor in a small scale.

DURGA INDUSTRIES ESTD 1994 (vipin chou han) Address 73 Taimoor Nagar, 2nd floor, prem comple, New delhi

phone: 011-6833160/9811455594

Fax: 91-011-6833160

B. ENGINEERING

1. Machinery & Equipment

The machinery and equipment required for the production of alcoholic liquor in a small scale are depicted in detail in Table 5.1. The major ones are the mill, boiler, fermentation tank and distiller. The total cost of machinery and equipment is estimated at Birr 2,000,000.

Table 5.1
LIST OF MACHINERY AND EQUIPMENT

| Sr. No. | Description | Qty. |
|------------|------------------------------------|------|
| 1 | Mill | 1 |
| 2 | Tank | 4 |
| 3 | Distiller | 1 |
| 4 | Condenser | 1 |
| 5 | Filter | 1 |
| 6 | Heat exchanger | 1 |
| 7 | Steam boiler | 1 |
| 8 | Pump | 2 |
| 9 | Manual filling and Sealing Machine | 1 |

2. Land, Building and Civil Works

The total land requirement of the envisaged plant is 750m^2 , out of which 450 m^2 is a built-up area. Assuming construction cost of Birr 900 per m², the cost of construction is estimated at Birr 405,000. The total land lease value, at a rate of Birr 1.5 per m² and 70 years of holding period, is estimated at Birr 78,750. Therefore, the total cost of land, building and civil work assuming that the total land lease cost will be paid in advance is estimated at Birr 483,750.

3. Processed Location

The plant is best located near the major raw material source (corn) and market to minimize transportation cost. The plant needs also water supply for the smooth running. Hence, the envisaged plant is proposed to be located at Assosa zone.

VI. MANPOWER AND TRAINING REQUIREMENT

A. MANPOWER REQUIREMENT

A total of 15 employees are required to run the plant. The total cost of manpower including fringe benefits is estimated at Birr 111,000. The manpower requirement for the plant and their monthly salary detail is indicated in Table 6.1.

Table 6.1

MANPOWER REQUIREMENT AND ANNUAL LABOUR COST (BIRR)

| Sr. | Description | Req. | Monthly | Annual Salary |
|-----|----------------------|--------------|---------|---------------|
| No. | | N <u>o</u> . | Salary | |
| 1 | General manager | 1 | 1500 | 18,000 |
| 2 | Executive secretary | 1 | 700 | 8,400 |
| 3 | Supervisor | 1 | 600 | 7,200 |
| 4 | Operator technicians | 2 | 450 | 10,800 |
| 5 | Unskilled worker | 4 | 300 | 14,400 |
| 6 | Guard | 2 | 250 | 6,000 |
| 7 | Chemist | 1 | 800 | 9,600 |
| 8 | Accountant | 1 | 600 | 7,200 |
| 9 | Driver | 2 | 300 | 7,200 |
| | Sub-total | 15 | | 88,800 |
| | Employees benefit | | | 22,200 |
| | (25% of sub total | | | |
| | Grand Total | 15 | | 111,000 |

B. TRAINING REQUIREMENT

Since the plant is small scale and the technology is very simple, there is no need for any special training arrangement. The chemist, supervisor and operators will be oriented by the expert of machinery supplier during erection and commissioning.

VII. FINANCIAL ANALYSIS

The financial analysis of the Alcoholic Liquor project is based on the data presented in the previous chapters and the following assumptions:-

| 1 years |
|--------------------------------------|
| 30 % equity |
| 70 % loan |
| 3 years |
| 7.5 % |
| 8.5 % |
| |
| 3 % of the total plant and machinery |
| 30 days |
| 30 days |
| 90 days |
| 5 days |
| 30 days |
| 5 days |
| 30 days |
| |

A. TOTAL INITIAL INVESTMENT COST

The total initial investment cost of the project including working capital is estimated at 2.8 million, of which 72.5 per cent will be required in foreign currency.

The major breakdown of the total initial investment cost is shown in Table 7.1

Table 7.1

INITIAL INVESTMENT COST

| Sr. | Cost Items | Total |
|-----|--------------------------------|-------------|
| No. | | ('000 BIRR) |
| 1 | Land lease value | 78,750 |
| 2. | Building and Civil Work | 405,000 |
| 3. | Plant Machinery and Equipment | 2,000 |
| 4. | Office Furniture and Equipment | 10 |
| 5. | Vehicle | - |
| 6. | Pre-production Expenditure* | 258.85 |
| 7 | Working Capital | 15.31 |
| | Total Investment cost | 2,767.92 |
| | Foreign share | 72.% |

^{*} N.B Pre-production expenditure includes interest during construction (Birr 253.85 thousand), (Birr 5 thousand) costs of registration, licensing and formation of the company including legal fees, commissioning expenses, etc.

B. PRODUCTION COST

The annual production cost at full operation capacity of the plant is estimated at Birr 0.65 million (see Table 7.2). The material and utility cost accounts for 20.4 percent, while depreciation and financial cost take 56 per cent of the production cost.

Table 7.2

ANNUAL PRODUCTION COST AT FULL CAPACITY ('000 BIRR)

| Items | Cost | % |
|------------------------------|-------|-------|
| Raw Material and Inputs | 84.5 | 13.0 |
| Utilities | 47.8 | 7.4 |
| Maintenance and repair | 24.9 | 3.9 |
| Labour direct | 88.8 | 13.7 |
| Factory overheads * | 22.2 | 3.4 |
| Administration Cost ** | 20.0 | 3.1 |
| Total Operating Costs | 288.2 | 44.5 |
| Depreciation | 226.2 | 34.9 |
| Cost of Finance | 133.0 | 20.5 |
| Total Production Cost | 647.5 | 100.0 |

C. FINANCIAL EVALUATION

1. Profitability

According to the projected income statement, the project will start generating profit in the 2^{nd} year of operation. Important ratios such as profit to total sales, net profit to equity (Return on equity) and net profit plus interest on total investment (return on total investment) show an increasing trend during the lifetime of the project.

The income statement and the other indicators of profitability show that the project is viable.

^{*}Factory overhead cost includes salaries and wages of supervisors, insurance of factory workers, social costs on salaries of direct labour, etc.

^{**} Administrative cost includes salaries and wages, insurance, social costs, materials and services used by administrative staff etc.

2. Break-even Analysis

The break-even point of the project including cost of finance when it starts to operates at full capacity (year 3) is estimated by using income statement projection.

3. Pay-BackPeriod

The investment cost and income statement projection are used to project the pay-back period. The project's initial investment will be fully recovered within 7 years.

4. Internal Rate of Return and Net Present Value

Based on the cash flow statement, the calculated IRR of the project is 13.65 % and the net present value at 8.5% discount rate is Birr 0.84 million.

D. ECONOMIC BENEFITS

The project can create employment for 15 persons. In addition to supply of the domestic needs, the project will generate Birr 0.4 million per annum in terms of tax revenue when it starts to operate at full capacity. Moreover, the Regional Government can collect employment, income tax and sales tax revenue. The establishment of such factory will have a foreign exchange saving effect to the country by substituting the current imports.